MARCH 2007

NMS MANAGEMENT PRESENTS

The NMS Family Office Forum: Challenges in Wealth Management

The Breakers Palm Beach, Florida March 11-14, 2007

It is with special joy and pride that I announce our 2007 Family Program, for it marks the tenth anniversary of our Family Office Forum: Challenges in Wealth Management. It has been my privilege over this period to engage in work that I have found so rewarding and in which I have developed friendships with so many of you as NMS has created our meetings for the family office community. Many of you have shared with me that you consider this forum to be of great service, as the diverse and content-rich discussions on myriad subjects exploring investing and managing wealth have enhanced your knowledge and decision-making ability in achieving the vital mission of your preserving and growing your family's wealth. This has given me a great sense of satisfaction, as I am ever mindful that your responsibility as custodians of the fiscal health of your family and its legacy are complex and challenging ones.

As NMS has continued to grow and transform over the years it has been with the support and participation of many people; chairmen, advisory board members, informal advisors, speakers, and sponsors have all played an important role in the development of this unique community which comes together under the NMS platform. Many who have spoken on our programs and who have taken on leadership roles have done so in the spirit of kinship and camaraderie, with a willingness to share knowledge and expertise with other families to the benefit of all who participate.

Most of all I appreciate the trust you have placed in me and value our relationship greatly. I look forward to serving you with excellence in the many years ahead. Please join us once again as we gather in Palm Beach for our annual Family Office Forum. The program, focused on the most compelling issues facing family members and family office executives today, is matched with an exceptional speaker faculty of the caliber you've come to expect from NMS. It will be my pleasure to see you in Palm Beach on March 11.

Sincerely,

Nancy M. Szigethy Founder and Chief Executive Officer

Forum Faculty

FORUM HOST

Nancy M. Szigethy Founder and Chief Executive Officer NMS Management, Inc.

FORUM CHAIRMEN

Conley Brooks, Jr. President Brooks Associates, Inc.

Dorothy Collins Weaver Chairman and Chief Executive Officer Collins Capital

Harry F. Martin President Family Advisors, LLC

FORUM CHAIRMAN EMERITUS

Peter E. "Tony" Guernsey, Jr. President Wilmington Trust FSB, New York

KEYNOTE ADDRESSES

Byron Wien Chief Investment Strategist Pequot Capital Management, Inc.

Niall Ferguson Professor Harvard Business School, The Hoover Institution & Author

General Tony Zinni United States Marine Corps (Retired)

SPECIAL ADDRESSES

Joe Barnes James A. Baker III Institute for Public Policy William Marsh Rice University

Zanny Minton Beddoes Washington Economics Editor *The Economist*

Steven M. Galbraith Limited Partner Maverick Capital

David Hale Chairman Economist Hale Advisers LLC

Daniel H. Stern Chief Executive Officer Reservoir Capital Group

FEATURED SPEAKERS

Kátia Cristina de Rezende Barbosa The Nova America Family & Famigliare

Jonathan Bemis Manager Management Systems Bemis Manufacturing Company

Peter Bemis President and Chief Operating Officer Bemis Manufacturing Company

David P. Berkowitz Managing Member of the General Partner Festina Lente Investment Management, LP

Tim Brosnan Chairman The Brosnan Family

Charles B. Burkhart, Jr. Founder Rosemont Investment Partners, LLC

Michael Cerminaro Managing Director BlackRock

Alex M. Cook Chief Executive Officer and Chief Investment Officer Fortress Partners Fund

Sanford F. Crystal Executive Vice President Frank Crystal & Co., Inc.

Silvia Fazio, PhD Partner Collyer Bristow solicitors LLP London office **Don Fehrs** Senior Vice President & Director of Research Evanston Capital Management, LLC

Carla Maria Carvalho Fontana The Sadia Family & Famigliare

Bennett Goodman Senior Managing Member GSO Capital Partners L.P.

Katherine Hayes Assistant Investment Manager HRK Group, Inc.

Dr. Harold (Bud) Hodgkinson Director Center for Demographic Policy

Gailen Krug Vice President and Chief Investment Officer Waycrosse, Inc.

Steven P. Kuhn Senior Vice President Lee Munder Capital Group

Donald W. Lindsey Chief Investment Officer The George Washington University Scott A. Lupkas Chief Investment Officer Verdis Investment Management

Verónica Maldonado Executive Director GEM Family Office

Paulo Melo Manager Tavares de Melo Family Office

Frank Morgan Partner Coller Capital

Judith W. O'Connell Managing Partner and Chief Operating Officer Champlain Investment Partners, LLC

Thomas G. Ricks President and Chief Executive Officer H&S Ventures, LLC

William M. Rose President and Chief Investment Officer Okabena Investment Services, Inc. Joseph M. Samulski Managing Director The Bank of New York

Karim A. Shariff Founder and Partner Saffron Capital Partners

Jeff Shields Principal Offit Hall Capital Management LLC

Elizabeth R. Varet Chairman American Securities, L.P.

Eric Weinstein Chief Investment Officer Lehman Brothers Alternative Investment Management LLC

René A. Werner Founder and Managing Director Werner & Associates - International

Marianne Wilder Young President Market Street Trust Company

ABOUT NMS FAMILY FORUMS

NMS works to fulfill the needs and aspirations of the family office community through the development of an exclusive network of families of exceptional wealth, family office executives and key industry professionals that serves as a resource to help develop their understanding of wealth management issues. As part of its mission, NMS provides forum participants with opportunities to learn about leading-edge trends and best practices, as well as to collaborate with other families, in order that they may share insights and experiences that help develop their understanding of wealth enhancement, wealth preservation, private philanthropy and portfolio management in a "safe," non-commercial setting of peers. As a leading source of unbiased educational forums, NMS is your bridge to understanding the issues and challenges facing families of substantial private wealth.

Sunday, March 11, 2007

A Special Afternoon Dedicated to Our Individual Family Offices

PRIVATE CLOSED-DOOR SESSIONS FOR INDIVIDUAL FAMILY OFFICES AND FAMILY MEMBERS ONLY Open only to family members and individual family office executives. Both U.S.-based 12:30 pm and International Families are welcome to join this closed-door session which will be con-**Registration for Sunday Afternoon** ducted in a protected environment to allow families to meet each other as the four day **Program Only** forum begins. (Please note registration for all other registration options will be on Monday at 7:30 am.) Welcome and Introduction to the Forum 1:00 pm Nancy M. Szigethy, NMS Management, Inc. **Opening Remarks for Families** and Individual Family Office Chairman for the Day: Dorothy Collins Weaver, Collins Capital **Executives Only** The objective of this presentation is to discuss with the participants the issues that arise 1:15 pm Embracing Diversity in the Family from individual choices within the collective family system, which affect the unity of the family and its integrity. How the family office can and must face choices regarding the Office behavior of family members that are involved or not in the management of the company and do not act within mainstream values of the family like religious and cultural personal decisions. Practical aspects of integrating these individuals in order to insure the perpetuation of the tangible and intangible assets. Speaker: René A. Werner, Werner & Associates - International Topic: TBA 2:15 pm **Topic: TBA** Speaker: Elizabeth R. Varet, American Securities, L.P. 3:00 pm

Break

Sunday, March 11, 2007

3:30 pm Ensuring the Continuation of the Family Office and Family Business through Education of the Younger Generations	This session will demonstrate the importance of educating and nurturing the younger gen- eration heirs to be shareholders and insure the perpetuation of the family-owned business using best practices and business governance. The panelists represent both third and fourth generation heirs who will share their experience within their families. <i>Moderator:</i> René A. Werner, Werner & Associates - International	
	<i>Panelists:</i> Carla Maria Carvalho Fontana, The Sadia Family & Famigliare Kátia Cristina de Rezende Barbosa, The Nova America Family & Famigliare	
4:30 pm The Use of Multinational Jurisdictions in Succession Planning: Making Opposites Attract?	Practical knowledge of a multitude of jurisdictions is a key requirement for successful wealth and succession planning. As an experienced lawyer admitted in England & Wales, Brazil, Italy and Portugal, Dr. Fazio will address the advantages and difficulties faced by planning structures which make use of vehicles based in distinct jurisdictions. The session will focus on the benefits and challenges of combining Anglo-Saxon models with Napoleonic Code based legal concepts. The presentation will include a discussion about the different implications of working with civil law based jurisdictions that recognize Anglo-Saxon concepts and with their counterparts that are still reluctant to do so.	
	Speaker: Silvia Fazio, Collyer Bristow solicitors LLP	
5:30 pm Sessions Conclude		

6:00 pm Welcome Reception Attendees under all registration options are welcome to attend this evening's reception

Sponsored by: The Bank of New York BlackRock Frank Crystal & Company

Monday, March 12, 2007

7:30 am Forum Registration & Continental Breakfast	
8:00 am Welcome & Introduction to Forum Chairmen	Opening Remarks: Nancy M. Szigethy, NMS Management, Inc.
rorum enaimen	Forum Chairmen: Conley Brooks, Jr., Brooks Associates, Inc.
	Dorothy Collins Weaver, Collins Capital
	Harry F. Martin, Family Advisors, LLC
8:15 am Opening Address: Investment Nirvana?	Opening Address: Investment Nirvana?
investment Nirvana?	Speaker: Steven M. Galbraith, Maverick Capital
9:00 am The Changing Landscape of the Investment Management	Special Address: The Changing Landscape of the Investment Management Business
Business	Speaker: Daniel H. Stern, Reservoir Capital Group
9:45 am The Challenges Facing ClO's of Family Offices in a Changing Environment Offices in a Changing an investment portfolio in a period of conside ty. The discussion will explore what the major challenges are for CIO's of they guide the future of their family's legacy in the years to come. The sub approach asset allocation, issues surrounding the policy portfolio, liquidity, and work with investment managers, and a range significant issues impact ment of the family office will be addressed.	
	Moderator: Donald W. Lindsey, The George Washington University
	Panelists: Gailen Krug, Waycrosse, Inc.
	Thomas G. Ricks, H&S Ventures, LLC
	William M. Rose, Okabena Investment Services, Inc.
10:45 am	

Break

Monday, March 12, 2007

Keynote Address: Global Security Issues in a Changing World Africa, South America, and Asia, and the attendant conflicts/potential and conceived flicts, can cause adverse affects to currency exchange rates, equity markets performance inter-nation economic balances, energy pricing, and possible interruptions to the well being of the overall global economy. General Anthony Zinni will present an insightfu spective on the current global situation; discuss the sources of instability and how we to deal with them; and the possible effects of these areas of instability on the new wor order. General Zinni will also address the global prospects for International Peace and Security, the ongoing risk of nuclear proliferation, the U.S. military industrial comple the balance of power on a global basis.			
II:45 am Keynote Address: Global Security Issues in a Changing World The current geo-political situation in several parts of the world, such as the Middle E Africa, South America, and Asia, and the attendant conflicts/potential and conceived flicts, can cause adverse affects to currency exchange rates, equity markets performance inter-nation economic balances, energy pricing, and possible interruptions to the well being of the overall global economy. General Anthony Zinni will present an insightful spective on the current global situation; discuss the sources of instability and how we to deal with them; and the possible effects of these areas of instability on the new wor order. General Zinni will also address the global prospects for International Peace and Security, the ongoing risk of nuclear proliferation, the U.S. military industrial complet the balance of power on a global basis.	Macro Trends in the Financial Markets: Is Your Family	ughtful presentation will question whether investors are taking on risk they are not appensated for in today's markets, the impact of the large amounts of liquidity in the external what impact this will have on the ability to generate returns going forward, w are families currently thinking about the investment environment and are investors ing attention to current market indicators?	
Constant Constant Trans Zimit United States Marine Constant)	Keynote Address: Global Security	The current geo-political situation in several parts of the world, such as the Middle East, Africa, South America, and Asia, and the attendant conflicts/potential and conceived con- flicts, can cause adverse affects to currency exchange rates, equity markets performance, inter-nation economic balances, energy pricing, and possible interruptions to the well being of the overall global economy. General Anthony Zinni will present an insightful per- spective on the current global situation; discuss the sources of instability and how we need to deal with them; and the possible effects of these areas of instability on the new world order. General Zinni will also address the global prospects for International Peace and Security, the ongoing risk of nuclear proliferation, the U.S. military industrial complex and	
Speaker: General Tony Zinni, United States Marine Corps (Retired)		Speaker: General Tony Zinni, United States Marine Corps (Retired)	

12:45 pm Luncheon

Monday, March 12, 2007

2:00 pm The New Geopolitics of Energy	 Perhaps the greatest obstacle to meeting growing global demand for oil and gas is not geological, financial, or technological: it is geopolitical. A lion's share of world petroleum is produced in the Persian Gulf, the scene of three major wars in as many decades. Major oi exporters include countries hostile to the U.S. (Iran) or suspicious of our motives (Russia and Venezuela.) Dramatically increasing oil imports by China – considered by many to be a potential strategic rival of the U.S. – further complicate the picture. Moreover, U.S. dependence on foreign petroleum is unlikely to go away soon; indeed, future decades will see a similar U.S. reliance on imported natural gas. What is the interplay between geopolitics and energy? How do U.S. interests in energy drive our foreign policy? How do our other interests – sustaining stability in the Persian Gulf, promoting democracy, or combating international terrorism – affect world energy markets? How has the war in Iraq altered the geopolitics of energy? What can the U.S. do, at home and abroad, to reduce its energy dependency?
	<i>Speaker:</i> Joe Barnes James A. Baker III Institute for Public Policy William Marsh Rice University
3:00 pm Professional Liability Exposures faced by Single versus Multi- Family Offices	Among the greatest challenges that single and multi-family offices face are the exposures they encounter when overseeing the financial intricacies of their family members and clients. In today's litigious environment, the frequency and severity of claims brought against family offices are rising. The increase in litigation activity is attributable to numer- ous factors, including challenges in managing tax liability, newer and more sophisticated investment strategies, and generational divides. This session will utilize a case study approach that will provide in-depth insight and examine how these litigation risks can be mitigated through insurance and risk-management solutions.
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3:30 pm Afternoon Break

Monday, March 12, 2007

4:00 pm Hedge Fund Investing for Endowments & Foundations: Risks and Opportunities in a Changing Marketplace	This session will explore current market dynamics and how they impact the opportunity set for investors. Panelists will explore capital flows, return expectations across regions and strategies, capacity issues, convergence, the likely drivers of performance in the future, alignment of incentives and fees and what characteristics endowment and foundation investors should look for when hiring new managers. <i>Moderator:</i> Don Fehrs, Evanston Capital Management, LLC <i>Panelists:</i> Alex M. Cook, Fortress Partners Fund Bennett Goodman, GSO Capital Partners L.P. Scott A. Lupkas, Verdis Investment Management Eric Weinstein, Lehman Brothers Alternative Investment Management LLC
	,
5:00 pm Investing In Private Equity: Risks & Opportunities	What emerging trends support private equity as a compelling investment for endowments and foundations? What is the current opportunity set? Is this a good time to increase or decrease allocations? Which regions and sectors offer the best investment opportunities today? Are these investments best deployed as a portfolio diversifier or to generate incre- mental returns? How are markets best-accessed? How can team stability be evaluated? In this session the panel will explore approaches to executing successfully and the challenges that must be faced in doing so.
	Moderator:
	<i>Panelists:</i> Michael Cerminaro, BlackRock Steven P. Kuhn, Lee Munder Capital Group Frank Morgan, Coller Capital Jeff Shields, Offit Hall Capital Management LLC
5:50 pm Sessions Conclude	

6:00 pm Reception *Sponsored by:* The Bank of New York BlackRock Frank Crystal & Company

Tuesday, March 13, 2007

7:00 am - 8:00 am Private, Closed-Door Breakfast for Families and Family Office Executives Only	This private closed-door breakfast has been organized to give family members and individ- ual family office executives the opportunity to discuss ideas and debate various perspectives in a protected environment. Each facilitator will lead a discussion on selected topics dis- tributed in advance – attendees may join the table of their choice. <i>Round Tables Facilitators:</i> Conley Brooks, Jr., Brooks Associates, Inc. Gailen Krug, Waycrosse, Inc. Verónica Maldonado, GEM Family Office Elizabeth R. Varet, American Securities, L.P. Marianne Wilder Young, Market Street Trust Company
7:30 am Continental Breakfast for All Other Attendees	
8:15 am Keynote Address: Globalization: Past, Present and Possible Futures	Keynote Address: Globalization: Past, Present and Possible Futures Speaker: Niall Ferguson, Harvard Business School
9:15 am How Families Deal with Generational Succession in Managing Family Companies and Their Wealth	Each of the panelists brings to the session their personal experience in dealing with the important issues of succession in their family. With participation from both U.Sbased an international family's, the session endeavors to assist our family attendees as they strive to address the issue of succession in their own familys'. Audience participation is encouraged. <i>Moderator:</i> Harry F. Martin, Family Advisors, LLC <i>Panelists:</i> Jonathan Bemis, Management Systems, Bemis Manufacturing Company Peter Bemis, Bemis Manufacturing Company Katherine Hayes, HRK Group, Inc. Verónica Maldonado, GEM Family Office
IO:30 am Break	
II:OO atm Trust Friendly States: Understanding The Lure	States throughout the country are changing their legislation to become trust friendly; but to whom and at what expense? How does the definition of "trust friendly" differ for a Corporate Trust Company, Family Office or Individual? What factors should you consider in evaluating the most appropriate trust jurisdiction for a Private Trust Company or for a specific fiduciary opportunity? This session will guide you through this confusing landscape of trust friendly states and corporate fiduciaries attempting to lure you to their favored state jurisdiction. An educational comparison of fiduciary responsibilities will help you, your family and family office better navigate the fiduciary landscape for generations to come.

Tuesday, March 13, 2007

II:30 am Keeping up the Pace: America's Economy over the Next Ten Years	By many measures, America's economy has had an extraordinary decade. Thanks to an acceleration of productivity in the mid-1990s, it has been the fastest-growing economy in the rich world. Its entrepreneurial and innovative culture have created huge wealth. Its liquid capital markets have attracted a huge, and growing, share of the world's savings. Not everything, however, is rosy. Debt levels have soared; educational attainment often lags other rich countries; income inequality has risen sharply. This session will critically evaluate America's economic strengths and weaknesses and compare them to the rest of the world. Are the foundations of America's economic success sustainable? Will other rich countries replicate the productivity revolution? What are the risks and opportunities posed by big emerging economies?
	Speaker: Zanny Minton Beddoes, The Economist
I2:15 pm How Demographics Shifts Will Impact Wealthy Families and the World-at-Large	There are over 6 billion people on the planet-demographics studies the changes that affect every one of them. (China and India have one third of all humanity in 2007). The baby boom turns 65 beginning in 2011 – 70 million people will do this the next 17 years, reducing the work force an multiplying the dependent. In 100 years, the human species will no longer be able to increase, but will grow older and smaller. Your grandchildren will live to see this. We'll discuss the consequences of this "Katrina" of demography, plus the "New Wealthy" and the non-western cultures they will use to interpret what the conse- quences of wealth are. <i>Speaker:</i> Dr. Harold (Bud) Hodgkinson, Director, Center for Demographic Policy
I:15 pm Sessions Conclude	
I:15 pm	A special lunch will be hosted for all attendees in the Ponce De Leon Ballroom
Luncheon immediately following for all attendees	Keynote Address: A Much Better Year Ahead: Are You Bullish Enough?
	Speaker: Byron Wien, Pequot Capital Management, Inc.
Post Lunch	There will be a few hours of free time to relax on the beach, swim in the outdoor heated pool or just catch up with your office before the evening NMS reception. Please contact the concierge at The Breakers for pricing and information.
6:00 pm Reception	<i>Sponsored by:</i> The Bank of New York BlackRock Frank Crystal & Company

Wednesday, March 14, 2007

Our last closed door breakfast will provide an opportunity for families to share time together and exchange views on the many subjects discussed at the forum. We will take	
reakfast Our last closed door breakfast will provide an opportunity for families to share time together and exchange views on the many subjects discussed at the forum. We will take the last 15 minutes of the session to solicit input on how NMS can continue to improve and create more value through this forum.	
Topic: The Difficult Journey of Effective Philanthropy: An Unfinished Case Study Speaker: Tim Brosnan, The Brosnan Family	
Special Morning Address: Perspectives on the Hedge Fund Industry Speaker: David P. Berkowitz, Festina Lente Investment Management, LP	
The process of forming a Family Office involves many issues and challenges, not only as they relate to investments, but also to the overall harmony of the family as a whole. Mr. Melo will address this topic by sharing his family's experiences in forming a Family Office. He will focus on the challenges regarding investment issues, family unity, intergenerational transition, perpetuation of values, family education, and the concept of stewardship. <i>Speaker:</i> Paulo Melo, Tavares de Melo Family Office	
The session will explore by example the relationship development and the inherent chal- lenges in building a successful relationship in incubation. The session will address issues including economics-value sharing and ownership philosophy, networking and marketing assistance versus seeded assets, organizing the mid and back offices-compliance, IT systems trade order management, portfolio accounting, cfo function, long-term goals i.e. liquidity, exit strategies and succession. The session will also include views from consultants, clients and employees on business model and investor choices; governance issues, board issues, product development, capacity constraints, narrower versus broader focus and overall best practices of asset management companies, especially start-up and early stage. <i>Speakers:</i> Charles B. Burkhart, Jr., Rosemont Investment Partners, LLC Judith W. O'Connell, Champlain Investment Partners	
Topic: Great Literature-a Wealthy Family Model: examples from The Iliad, The Odyssey, The Bible, Shakespeare's King Lear and Tolstoy's Anna Karenina, with a surprise ending! Speaker: Harry F. Martin, Family Advisors, LLC	

Wednesday, March 14, 2007

II:30 am Keynote Address: China in the Run-up to the Olympics	This talk will focus on China's changing role on the world stage. The Chinese economy has just finished another year of growth in the 10-11% range. The talk will explain why there is likely to be a modest slowing of output growth this year. The presentation will also describe important developments in the last year including China's privatization of its thre largest state-owned banks and the resulting implications. China will also hold the 17th Congress of the Communist Party this autumn which will provide hints about future leadership changes as well as public policy. It is expected that Mr. Hu Jintao and Mr. Wen Jiabao will turn over power to new leaders in 2012. We will get our first insights into these potential new leaders at the Party Congress. China will also host the Olympics in 2008, an event that places The Chinese at the center of the world stage. As with Japan during the early 1960s and Korea during the late 1980s, it confirms that they have come of age as an important power. China continues to stress the themes of global harmony and peaceful rise in its foreign policy, taking a non-threatening approach as it re-emerges as a global economic power. China is also playing an increasingly active role seeking commodities from developing countries including Africa, Latin America, Central Asia, Indonesia, and Australia in its search for raw materials. China has allowed its exchange rate to apprect ate by 6% since July 2006. It is likely to enjoy further steady gains this year because of large trade surpluses and rapidly growing foreign exchange reserves (now exceeding one trillion dollars). The Democratic takeover of the U.S. Congress could also encourage faster currency appreciation by increasing the risk of protectionist trade policy. The presentation will cover these and other issues in a comprehensive overview of geopolitical dynamics currently at play. These remarks will create a framework upon which investors consider investments in the region.
I2:30 pm India Since Inventing the Zero	<i>Speaker:</i> David Hale, Hale Advisers LLC Optimism in India is abundant with 9% growth rate targets. Yet although the economy is sprinting ahead , most people are still crawling with 260 mm living on less than \$ 1 per day. This session will explore the challenges, opportunities, and paradoxes afforded by India in light of its new demography , consumerism, democratization and globalization. What is the opportunity relative to China and other emerging markets? What are the chal lenges in this market for an investor and what are the avenues for participating in this changing paradigm. The session will survey strategies being pursued, both public and pri- vate market investment options, and identify evolving linkages within the geographic corri dor likely to be of consequence.
	Speaker: Karim A. Shariff, Saffron Capital Partners

Past Speakers

This distinguished group has spoken in prior NMS Management programs:

Karen R. Adler Senior Vice President The Andrea & Charles Bronfman Philanthropies

Lee S. Ainslie III Managing Partner Maverick Capital Ltd.

John M. Angelo Co-Founder & Chief Executive Officer Angelo, Gordon & Company

Clifford Asness Managing & Founding Principal AQR Capital Management, LLC

Nan-b & Philippe de Gaspe Beaubien Co-Chairs Business Families Foundation

Charlotte Beers Chairman J. Walter Thompson

Philip R. Berber Founder A Glimmer of Hope

John C. Bogle Founder The Vanguard Group

David J. Braga President Sayles Finishing Plants, Inc.

Horace W. Brock President & Founder Strategic Economic Decisions, Inc.

Charles R. Bronfman Chairman The Andrea & Charles Bronfman Philanthropies

Ron Chernow Author of "Titan"

Leon G. Cooperman Chairman Omega Advisors, Inc.

Peter Crisp Founding Partner Venrock Associates **Dr. John A. Davis** Professor Harvard Business School

Ana Maria Diniz Board Member Cia. Brasileira de Distribuição – CBD

Bryan Dunn The Searle Family

Tom Everist President The Everist Company

Marc Faber Managing Director Marc Faber Limited

David I. Fisher Chairman Capital Guardian Trust Company

Peter H. Fletcher Head of the Family Office Parly Company

Arthur A. Gosnell Chairman and Chief Executive Officer Stonehurst Capital LLC

James Grant Editor *Grant's Interest Rate Observer*

Jeremy Grantham Chairman GMO

Robert Greenhill Chairman Robert Greenhill & Associates

John Gutfreund Former Chairman & CEO Salomon, Inc.

Eileen Heisman President The National Philanthropic Trust

Peter deCourcy Hero President Community Foundation Silicon Valley **Dr. Irwin Mark Jacobs** Chairman & CEO QUALCOMM, Incorporated

Ali Y. Koc Koc Holdings A.S. The Koc Family

Mark P. Kritzman Managing Partner Windham Capital Management Boston

Ivan Lansberg, Ph.D. Co-Founder and Senior Partner Lansberg Gersick & Associates

Stephen S. Lash Vice Chairman Christie's Inc.

Thomas H. Lee Chairman The Thomas H. Lee Company

Robert H. Lessin Chairman & Co-CEO WIT Capital

Steven Leuthold Chairman The Leuthold Group and Leuthold Weeden Capital Management

Howard S. Marks Chairman Oaktree Capital Management, LLC

Donald B. Marron Chairman and Chief Executive Officer Lightyear Capital

Eric Mindich Chief Executive Officer Eton Park Capital Management

John Moon Principal Emerging Markets Oaktree Capital Management, LLC

Averell H. Mortimer The Harriman Family

Kevin S. Penn The Israel Family **Richard C. Perry** President &Chief Executive Officer Perry Capital LLC

Peter G. Peterson Chairman The Blackstone Group

Ivan Pictet The Pictet Family

David Rockefeller, Jr. The Rockefeller Family

George Rohr President NCH Capital, Inc.

Arthur J. Samberg Chairman & Chief Executive Officer Pequot Capital Management

Lewis A. Sanders Chairman of the Board and Chief Executive Officer Alliance Capital Management Corporation

Donald Sussman CEO Paloma Partners Management Company

Sir John Marks Templeton Chairman John Templeton Foundation

Akio Toyoda The Toyoda Family

Thayer Willis LCSW Speaker, Consultant and Author Thayer Willis LLC

Daniel Yergin Chairman Cambridge Energy Research Associates, Inc.

William D. Zabel Founding Partner Schulte Roth & Zabel LLP

Fareed Zakaria Editor, Newsweek International Columnist, Analyst, ABC News

Sam Zell Chairman Equity Group Investment, Inc.

NMS Forum Information

HOTEL ACCOMMODATIONS

The Breakers One South County Road Palm Beach, Florida 33480

A room block has been secured at the The Breakers in Palm Beach. Hotel room availability is limited. Please contact Cynthia Baptiste at Cynthia@nmsmanagement.com so she may email you the necessary form to secure your hotel room reservation. You will be asked to fill out the form to confirm your request.

ATTIRE

Resort Casual

NETWORKING EVENTS

NMS has expanded the scope of its event to promote more extensive networking opportunities by including receptions on every evening of the meeting. Private dinners are not permitted on Sunday.

CPE CREDITS

NMS Management, Inc., will be offering CPE credits to participants of this conference. To qualify for CPE credits you must attend all sessions offered during the course in full. NMS will be awarding 16-25 hours of CPE credits for the completion of this program. Please note that all CPE courses will be offered at an intermediate level. All participants must have some knowledge of investment management and financial markets to participate. This program will serve to enrich your knowledge about investment products and services. NMS Management, Inc., is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to: The National Registry of CPE Sponsors, 150 Fourth Avenue North, Nashville, TN 37219-2417. Website www.nasba.org

CODE OF ETHICS

The integrity and professionalism of our programs are key to the quality and success of the events. All attendees must comply with the Code of Ethics listed below before, during and after the event. Failure to do so may result in being barred from attending future events.

Professionalism: All attendees must conduct themselves in a professional manner at all times.

No Selling: No direct or indirect selling is permitted before, during or following the event. Unless there is a prior relationship, investors may not be solicited or otherwise contacted prior to the event. Moreover, there shall be no selling from the podium or the panel. Speakers and panelists may not discuss the performance of their particular funds.

No Pressure: No attendee or investor shall be pressured. There shall be no handing out of business cards to investors unless they have specifically asked for one first.

No Mass Mailings: There shall be no mass mailings to investors prior to or after the event.

Confidentiality: All attendees must keep the materials provided and the statements made at the event confidential. This non-public and often sensitive information may not be disseminated outside of the meeting.

MEDIA

To protect the confidentiality of our speaker faculty and to promote open dialogue, NMS Management, Inc. does not permit media or press representatives to attend this program.

AUDIO/VISUAL RECORDING PROHIBITIED

Recording any aspects of the conference, whether by audio, video or any other manner of recording, copying or reproduction, is strictly prohibited.

SPONSORSHIP INQUIRIES

If you are interested in receiving more information on becoming a corporate sponsor, please contact Teresa Sanacore at 516 933 3700 ext. 220 or email teresa@nmsmanagement.com.

NMS Forum Information

FORUM SPONSORS

We extend our warmest thanks to our Corporate Supporters who, by their participation, demonstrate a commitment to the family office and wealth management communities. By supporting this event, they acknowledge the importance of education for family members and family office executives as they strive to widen our scope of knowledge about investment management as well as non-financial issues. We salute these fine organizations for their contribution to this mission.



BLACKROCK

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PUBLICATION RESOURCES



d Venture Capital Expertise

The NMS Family Office Forum: Challenges in Wealth Management

March 11-14, 2007

The Breakers One South County Road Palm Beach, FL 33480

HOW TO REGISTER

Please complete and return the registration form on the adjacent page. In order to expedite your registration, please be sure to include the keycode shown on the mailing label. Please make checks payable to NMS Management, Inc. We accept credit card payments (Visa, MasterCard, American Express and Discover).

Phone	516 933 3700
Fax	516 933 3705
Mail	NMS Management, Inc., 500 North Broadway, Suite 236, Jericho, NY 11753
Online	www.nmsmanagement.com

REGISTRATION FEES

Registrations are accepted at the discretion of NMS Management, Inc.

\$1095 Individual Family Office Executives, High-Net-Worth Individuals and Family Members

This registration entitles you to attend the entire four-day forum including all luncheons and receptions. All participants registering for this option must be approved by NMS Management, Inc.

Multiclient Family Offices

If you represent a multiclient family office please contact Teresa Sanacore at 516-933-3700 ext 220 for information regarding registration under this option.

\$4195 Service Providers

This fee which applies to investment managers, hedge fund managers, advisors, consultants, and other service providers, entitles you to attend the reception on Sunday evening, March 11th in addition to the forum beginning Monday, March 12th.

HOTEL ACCOMMODATIONS

A room block has been secured at the The Breakers in Palm Beach. Hotel room availability is limited. Please contact Cynthia Baptiste at Cynthia@nmsmanagement.com so she may email you the necessary form to secure your hotel room reservation. You will be asked to fill out the form to confirm your request.

The Breakers One South County Road Palm Beach, FL 33480

SPONSORSHIPS

If you are interested in receiving more information on becoming a corporate sponsor, please contact Teresa Sanacore at 516 933 3700 ext. 220 or email teresa@nmsmanagement.com.

CANCELLATION POLICY

Registration fees: No refunds for cancellations; however, a credit voucher for a future event will be issued upon written notification received no less than two weeks prior to the forum, or by February 23, 2007. No credits will be given to no-shows.

HOW TO REGISTER

Please complete and return this registration form. In order to expedite your registration, please be sure to include the keycode shown on the mailing label. Please make checks payable to NMS Management, Inc. We accept credit card payments (Visa, MasterCard, American Express and Discover).

 Fax
 516
 933
 3705
 Phone
 516
 933
 3700
 Online
 www.nmsmanagement.com

 Mail
 NMS
 Management, Inc., 500
 North
 Broadway, Suite 236, Jericho, NY 11753

REGISTRATION

Registrations are accepted at the discretion of NMS Management, Inc. NMS reserves the right to make all final decisions regarding registration for this forum. Please check one registration option below.

\$1095 Individual Family Office Executives, High-Net-Worth Individuals and Family Members This registration entitles you to attend the entire four-day forum including all luncheons and receptions.

All participants registering for this option must be approved by NMS Management, Inc.

* For Family Registrants Only

a) Please indicate if you are a Family Member	or Family Office Executive
b) Generation	Family Name
c) Family Office Name	

□ Multiclient Family Offices

If you represent a multiclient family office please contact Teresa Sanacore at 516-933-3700 ext 220 for information regarding registration under this option.

□ \$4195 Service Providers

This fee which applies to investment managers, hedge fund managers, advisors, consultants, and other service providers, entitles you to attend the reception on Sunday evening, March 11th in addition to the forum beginning Monday, March 12th.

Attendee Information			
NAME	BADGE NAME		
KEYCODE (FOUND ON MAILING LABEL)	JOB TITLE		
COMPANY	ASSET SIZE OR FUNDS UNDER MA	ASSET SIZE OR FUNDS UNDER MANAGEMENT	
ADDRESS			
CITY	STATE/PROVINCE	ZIP/POSTAL CODE	
PHONE	FAX		
EMAIL	FOOD ALLERGIES (ADDITIONAL FE	FOOD ALLERGIES (ADDITIONAL FEES MAY APPLY)	
CREDIT CARD NO.	EXPIRATION DATE		

Upcoming NMS Forums

NMS MEMBERSHIP Forums (members only)

The Fall Investment Management Forum for Endowments & Foundations September 24-26, 2007 The Ritz-Carlton, Tysons Corner (Just outside of Washington D.C.)

The Winter Investment Management Forum for Endowments & Foundations February 3-6, 2008 Hyatt Regency Huntington Beach Resort Huntington Beach, California

NMS INDUSTRY FORUMS (OPEN REGISTRATION)*

The NMS Family Office Forum: Challenges in Wealth Management March 2-5, 2008 The Ritz-Carlton Palm Beach, Florida

The NMS Emerging Managers Forum December 3-4, 2007 Four Seasons Hotel Miami Miami, Florida

* Preferred registration available to service provider members THE NMS INSTITUTIONAL SELECT SERIES FOR ENDOWMENTS AND FOUNDATIONS (BY INVITATION ONLY)

Investing in Hedge Funds April 28- May 1, 2007 Four Seasons Hotel Miami Miami, Florida

Investing in Real Estate/ Real Assets July 15-18, 2007 St. Regis Resort Aspen Aspen, Colorado

Investing in Private Markets July 18-21, 2007 St. Regis Resort Aspen Aspen, Colorado

The CIO Roundtable November 4-6, 2007 The St. Regis Hotel, New York New York, New York



The NMS Family Office Forum: Challenges in Wealth Management NMS Management, Inc. 500 North Broadway, Suite 236 Jericho, NY 11753

To Register Phone: 516 933 3700 Fax: 516 933 3705 Mail: NMS Management, Inc. 500 North Broadway, Suite 236 Jericho, NY 11753

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